



Implementation of a Culture of Project Risk

Why a White Paper?

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The Management of the Project Risks and Opportunities (MPRO) consists in setting up a condoning organization during the duration of the Project to make decisions in an uncertain environment and to plan and to finance the preventive measures necessary to improve the control of the Project.

A change in organizational cultural must be envisioned five stages:

1 -Make an Assessment: an understanding of the current situation. How? Through questionnaires, analysis of existing documents.

2 -Get the Top Management on board: How to convince and assure the sponsorship by the hierarchy? What arguments to use to win over the top management?

3 -Set up the organization: What structure to carry the organisation through a programme of change? What is the role and the profile of a Risk Manager and what is its importance in the organization, the community of Risk Managers.

4 -The Tools: to anchor a culture of project risk and to raise the right questions at the right time.

5 -The cultural change: Implementation and consolidation, integration in system quality, sharing of experience

Every stage is detailed and animated with practical examples such as the questionnaire for the evaluation of project risk management maturity level or the processes necessary to get the Top Management on board.

Issues Considered in the White Paper

A Culture of Project Risk	<i>Definition - Project Risk Culture - Project risk and corporate culture – sharing of knowledge</i>
Prerequisites Project Risk	<i>Project Management Maturity, documentation of the risk management processes</i>
The Method	<i>Current situation- Get the Top Management on board - Organization - Tools - Cultural Change</i>
Impediments to the implementation	<i>Level of preparation of the organization - the behaviour of the stakeholders - the level of intransigence within the company</i>
Practical Tools	<i>Diagram of a phased approach to getting Top Management on board – The 7 axes of analysis dedicated to the management of project risks and opportunities (MPRO) – Job Description of a Project Risk Manager</i>
Concrete Examples	<i>Schneider Electric, Aubay, Orange Business Services, PSA Peugeot Citroën, Société Générale ...</i>

About the
Cercle des
Entreprises
of PMI France

The Cercle des Entreprises is intended for businesses for whom project management represents a strategic competence, who manage major projects or who are starting a process of continuous improvement process for project management.

The Cercle des Entreprises encourages the exchange of experiences and best practices through the use of themed workshops. The review of these exchanges allows understanding of the conditions for success and the reasons for failure and then the development of recommendations for improvement.

The Cercle des Entreprises is an initiative of PMI FRANCE, which includes Project Managers of all business sectors in France. The objective is to promote PMI© (Project Management Institute), its standards and its certifications. The members of the Cercle des Entreprises are individuals representing their employer, as opposed to the employer itself being a member. PMI activities are managed by unpaid volunteers according to the statutes of the association.

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